

# ON THE LOCATION OF LOGISTICS COMPANIES: RESULTS OF RESEARCH ON MACRO AND MICRO LEVEL IN BELGIUM

ANN VERHETSEL

DEPARTMENT OF TRANSPORT AND REGIONAL ECONOMICS

UNIVERSITY OF ANTWERP



# Geographical Clustering of Buyer-Supplier Linkages in the Logistics Sector in Belgium

Joris Beckers, Isabelle Thomas, Thomas Vanoutrive, Ann Verhetsel  
University of Antwerp - University of Louvain la Neuve



**TPR**

Departement of Transport and Regional Economics  
University of Antwerp



**“Logistics is that part of the supply chain that plans, implements, and controls the efficient, effective forward and reverse flow and storage of goods, services and related information between the point-of-origin and the point-of-consumption in order to meet customers’ requirements.”**

**(Council of Supply Chain Management Professionals - CSCMP, 2013)**



# Logistiek.be

Nieuws, trends & meer



L'emploi dans le secteur  
Transport et Logistique  
en Belgique francophone



## Connecting Smart and Sustainable Growth through Smart Specialisation

A practical guide for ERDF managing authorities





Recherche



1-2 | 2012 : Inaugural issue



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## Paradigm change in regional policy : towards smart specialisation ? Lessons from Flanders (Belgium)

*Changement de paradigme dans la politique régionale : vers une spécialisation intelligente ? Les leçons de la Flandre (Belgique)*

Ties Vanthillo et Ann Verhetsel

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## Résumés

English Français

Il semble qu'en vertu de l'évolution du rôle de la "région" en matière de développement économique, les politiques tournées vers les régions ont subi d'importants changements en termes d'objectifs, d'envergure géographique, de gouvernance ou encore d'outils politiques. Cet article se penche sur trois questions majeures liées aux évolutions récentes caractérisant cette politique régionale. En premier lieu, quelles sont les particularités des "anciennes" politiques régionales ? Ensuite, l'"ancien" paradigme a-t-il évolué vers un nouveau paradigme dans ce domaine ? Et, dans ce cas, comment ces changements se sont-ils matérialisés et quels sont les aspects qui ont été touchés ? Enfin, nous examinons comment ces évolutions ont été intégrées dans les politiques régionales menées en Flandre.

## Entrées d'index

**Mots-clés :** Flandre, changement de paradigme, approche axée sur le lieu, politique régionale

**Keywords :** Flanders, paradigm change, place-based approach, regional policy



# REGIONAL SCIENCE – ECONOMIC GEOGRAPHY

- MARSHALL: agglomeration of firms (1890)
- PORTER: industrial cluster (2000)
- COOKE: regional innovation systems (1997)



# AGGLOMERATION – CLUSTERING

- SPECIALISED INFRASTRUCTURES
- SPECIALISED LABOUR MARKETS
- KNOWLEDGE SPILLOVERS
- INNOVATION AND SPECIALISATION DUE TO FIRM LINKAGES



# Measuring Clustering: twofold

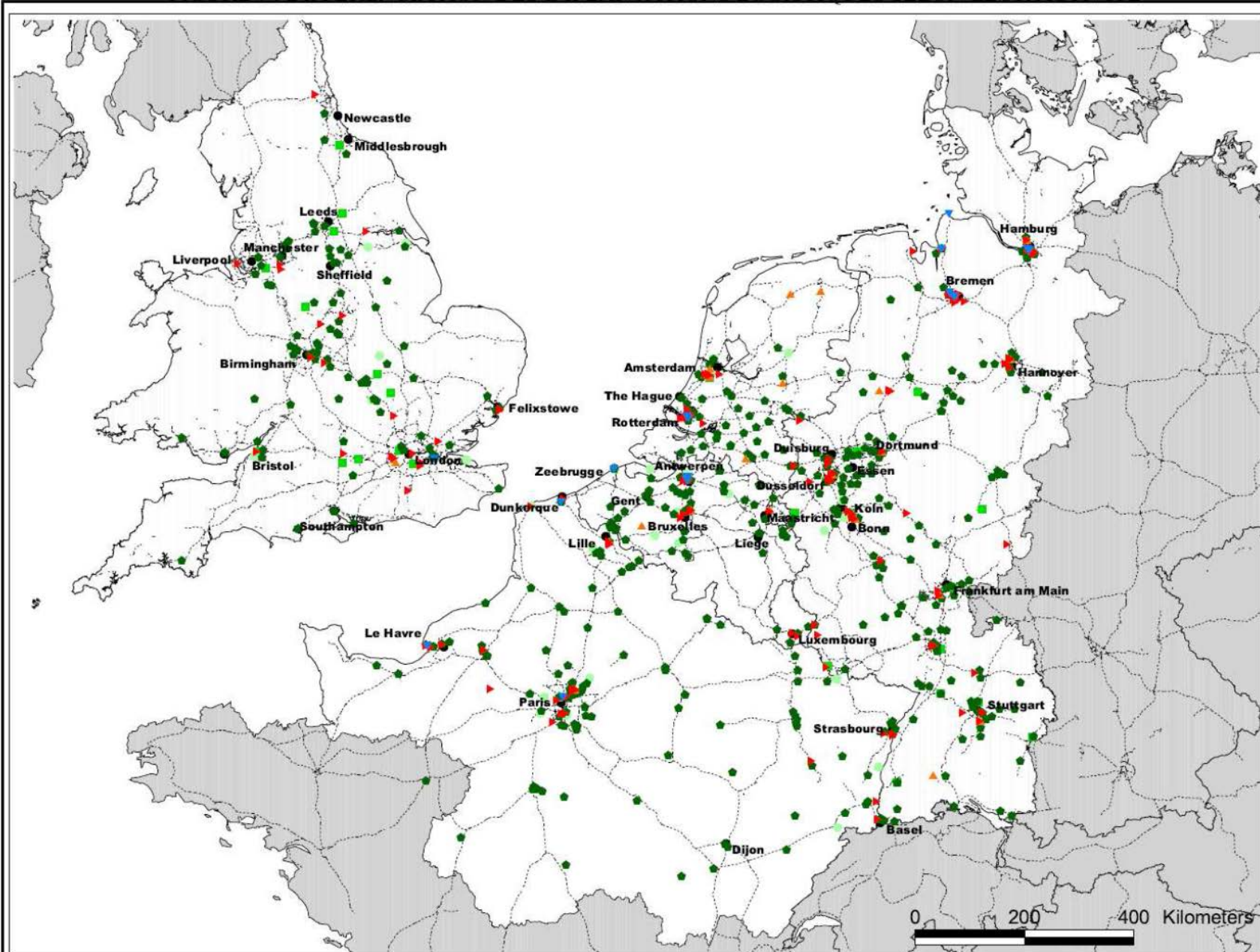
- **Geographical colocation:**  
Local concentration of employment
- **Close relationships:**  
Buyer-supplier linkages





# The logistics sector in Belgium

- Logistics companies in Belgium: 8% of GDP and 8% of employment (also in the rest of EU!)
- Logistics have a huge demand for sites – are currently relocating (25% of companies!)
- **Purpose: to find locations that can profit from and reinforce logistics clusters**



### Activité de l'établissement logistique

- ▶ Expédition - organisation de la chaîne de transport
- ▶ Expédition de fret maritime
- ▶ Expédition de fret aérien

- Stockage - distribution
- Logistique de la chaîne du froid
- logistique de l'industrie

- Autoroutes et grands axes routiers
- Voies d'eau navigables

# Research scope

1. What is the spatial pattern of the logistics sector in Belgium?
2. Does colocation imply more intense buyer-supplier relations?

=> Range of research methods to analyse patterns and network

# Economic Geography perspective: Indicators of agglomeration

## A-spatial indicators

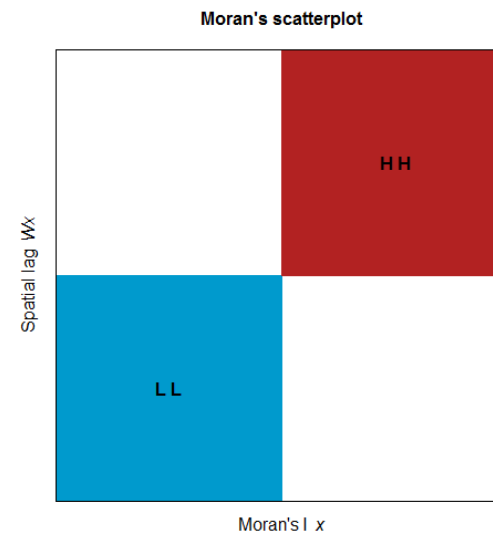
- Do not take neighbourhood into account
- Locational Gini coefficient

$$LQ = \frac{VTE_{log}}{VTE_{tot}}$$

- MAUP/checkerboard problem

## Spatial indicators

- Neighbourhood via Weight matrix
- Moran's I – LISA

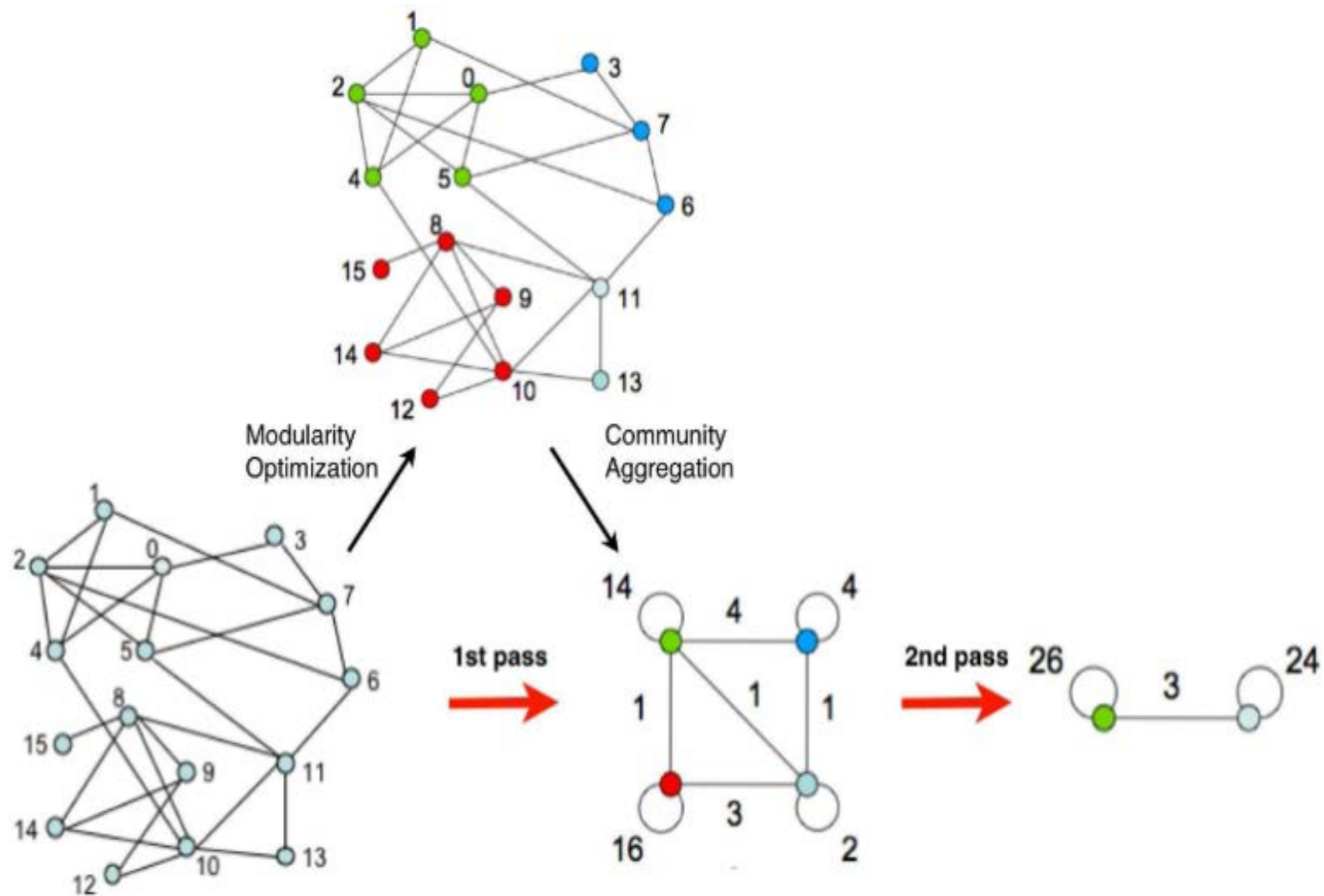




# Complex System perspective:

## Cluster algorithms - community detection: communities of networks

- Louvain Method:
  - Fast, greedy approach
  - Modularity optimization
- BUT TAKE CARE!



Blondel et al., 2008

# Positions of nodes in the network

- Within-module degree  $z$
- Participation coefficient  $P$

<i>Node role</i>	<i>Within-module degree <math>z</math></i>	<i>Participation coefficient <math>P</math></i>
Ultra-peripheral nodes	$<2.5$	$<0.05$
Peripheral nodes	$<2.5$	$0.05 < P < 0.62$
Non-hub connector nodes	$<2.5$	$0.62 < P < 0.8$
Non-hub kinless nodes	$<2.5$	$>0.8$
Provincial hubs	$>2.5$	$<0.3$
Connector hubs	$>2.5$	$0.3 < P < 0.75$
Kinless hubs	$>2.5$	$>0.75$

**Table 1: Parameters of node connectivity in a network (Guimerà and Nunes Amaral, 2005)**



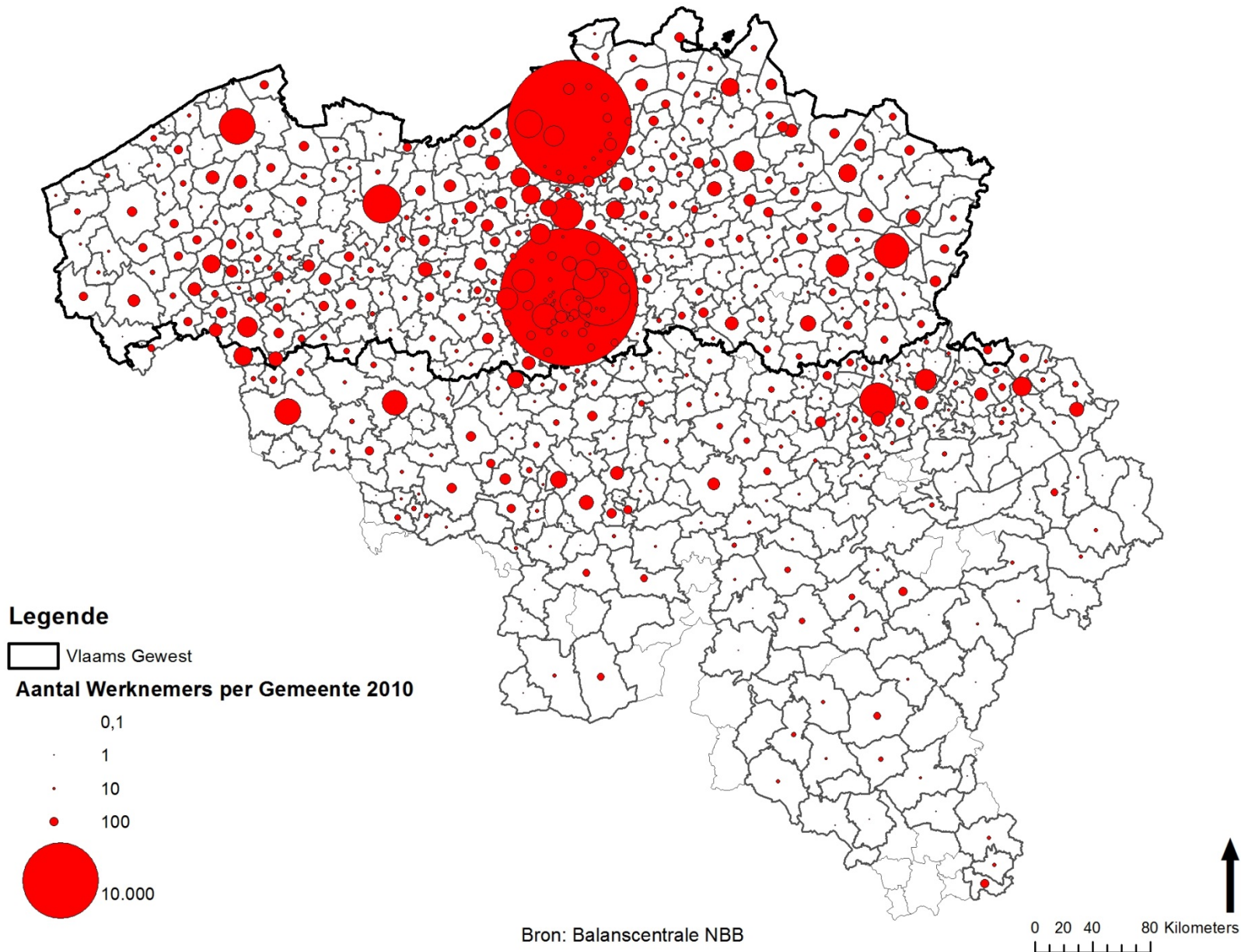
# Data:

## Micro-economic data National Bank of Belgium (VAT)

- Employment in logistics by postal code
- 800,000 links of logistics buyer-supplier relations



# Employment in logistics – absolute number





# A-spatial measure of agglomeration

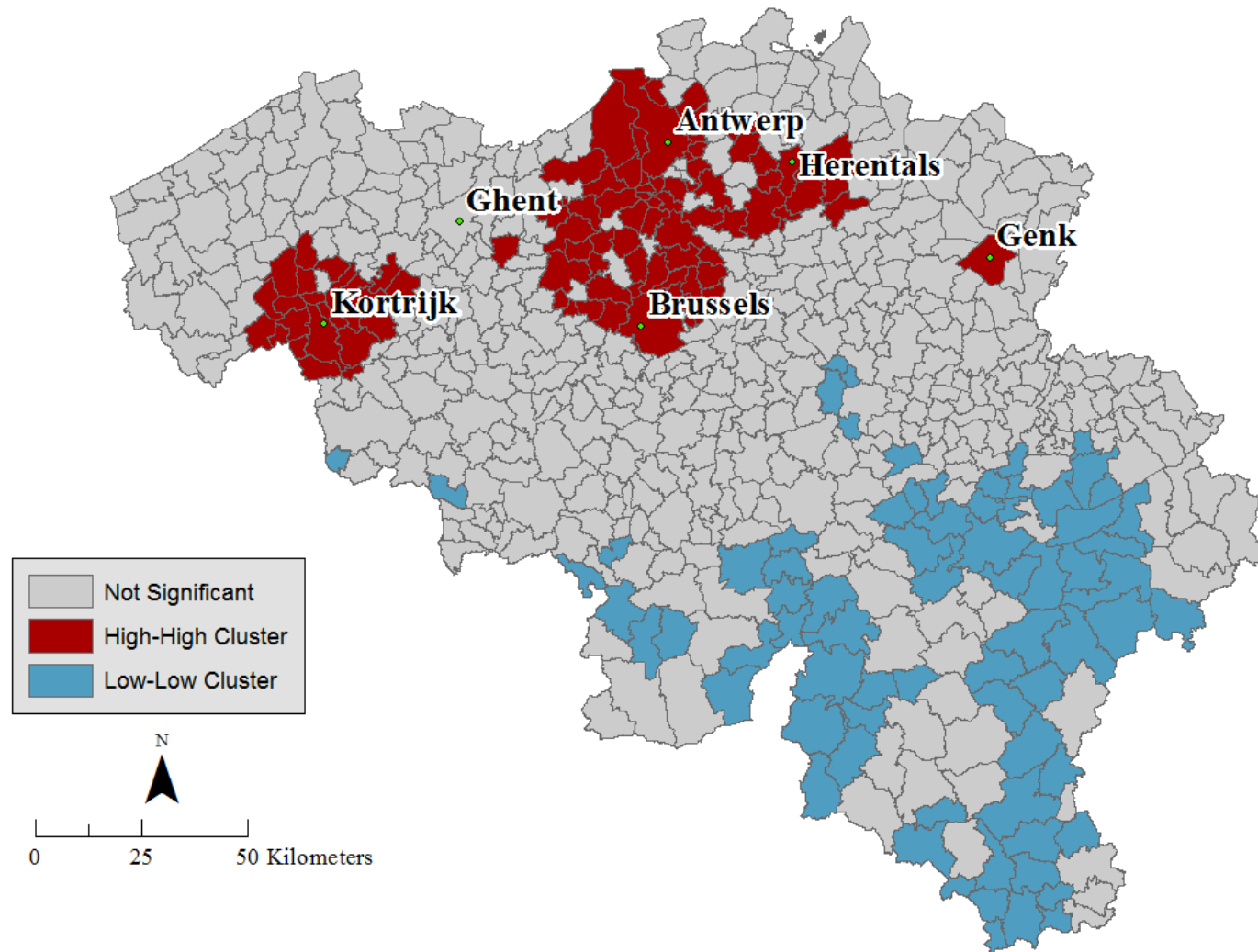
- Locational Gini coefficient

Region	Locational Gini coefficient
Belgium	0,2991
North Brabant <sup>1</sup>	0,2984
Ile-de-France and surroundings <sup>2</sup>	0,3797

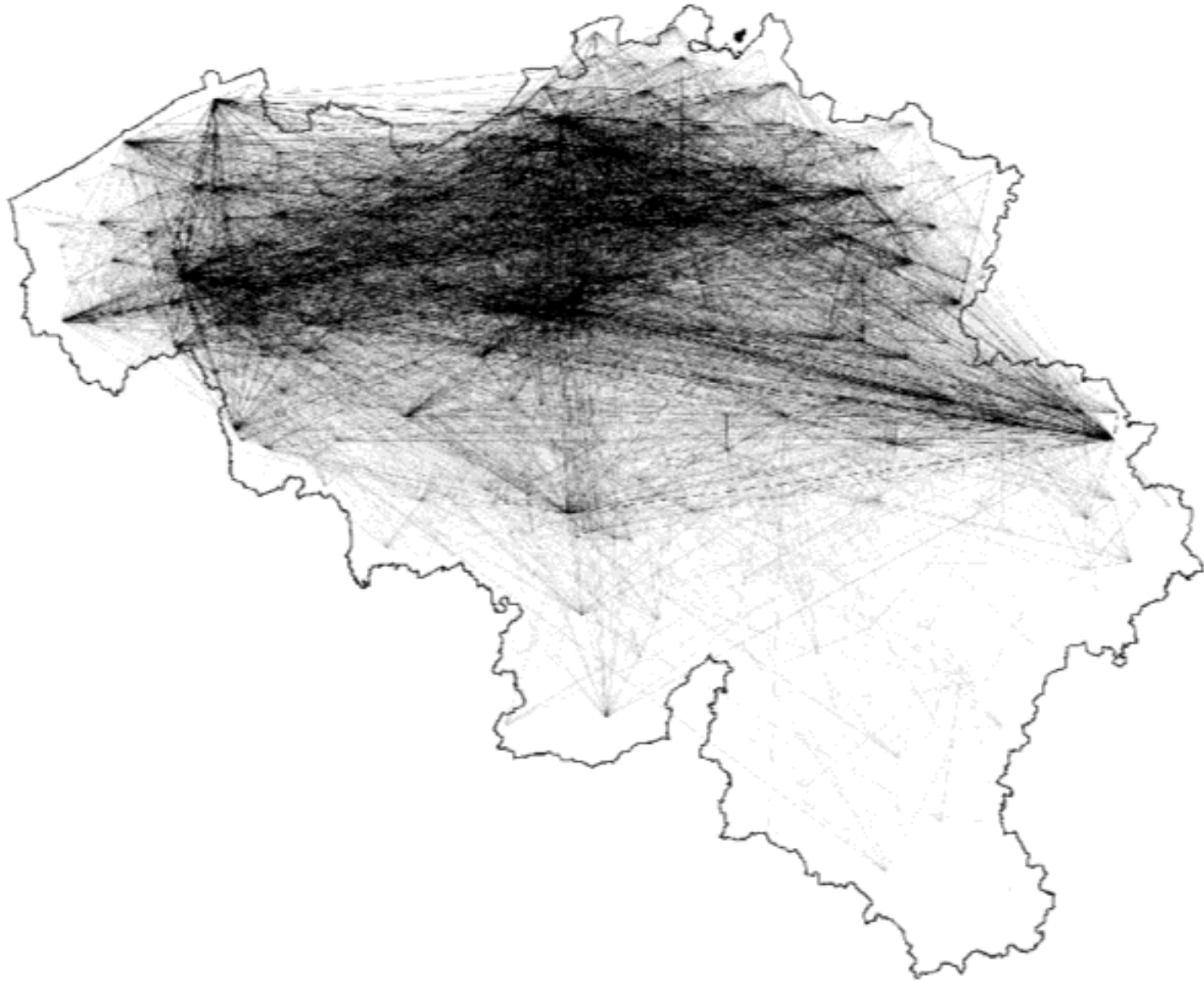
<sup>[1]</sup> van den Heuvel et al. (2014)

<sup>[2]</sup> Guillain and Le Gallo (2010)

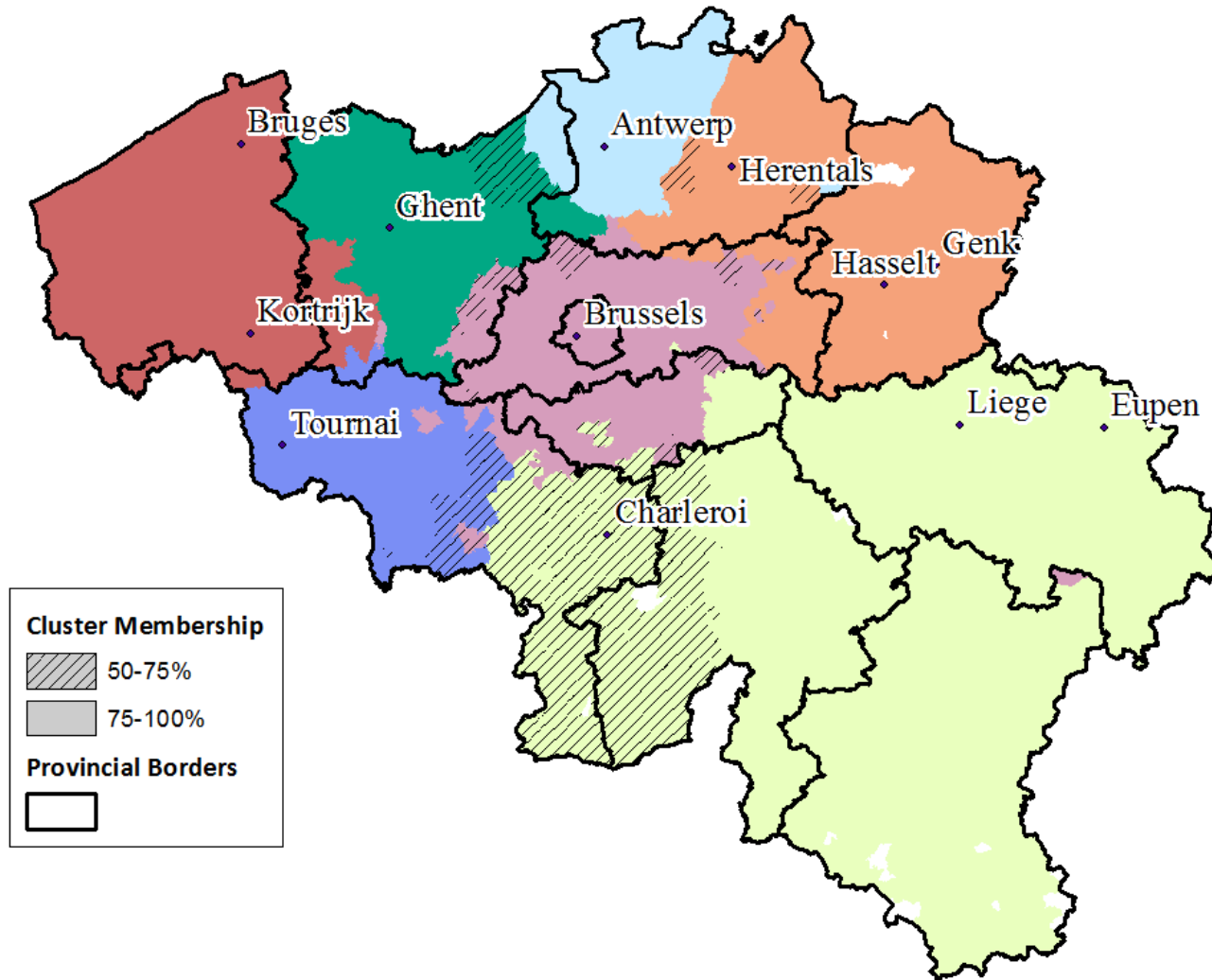
# Spatial measure of agglomeration



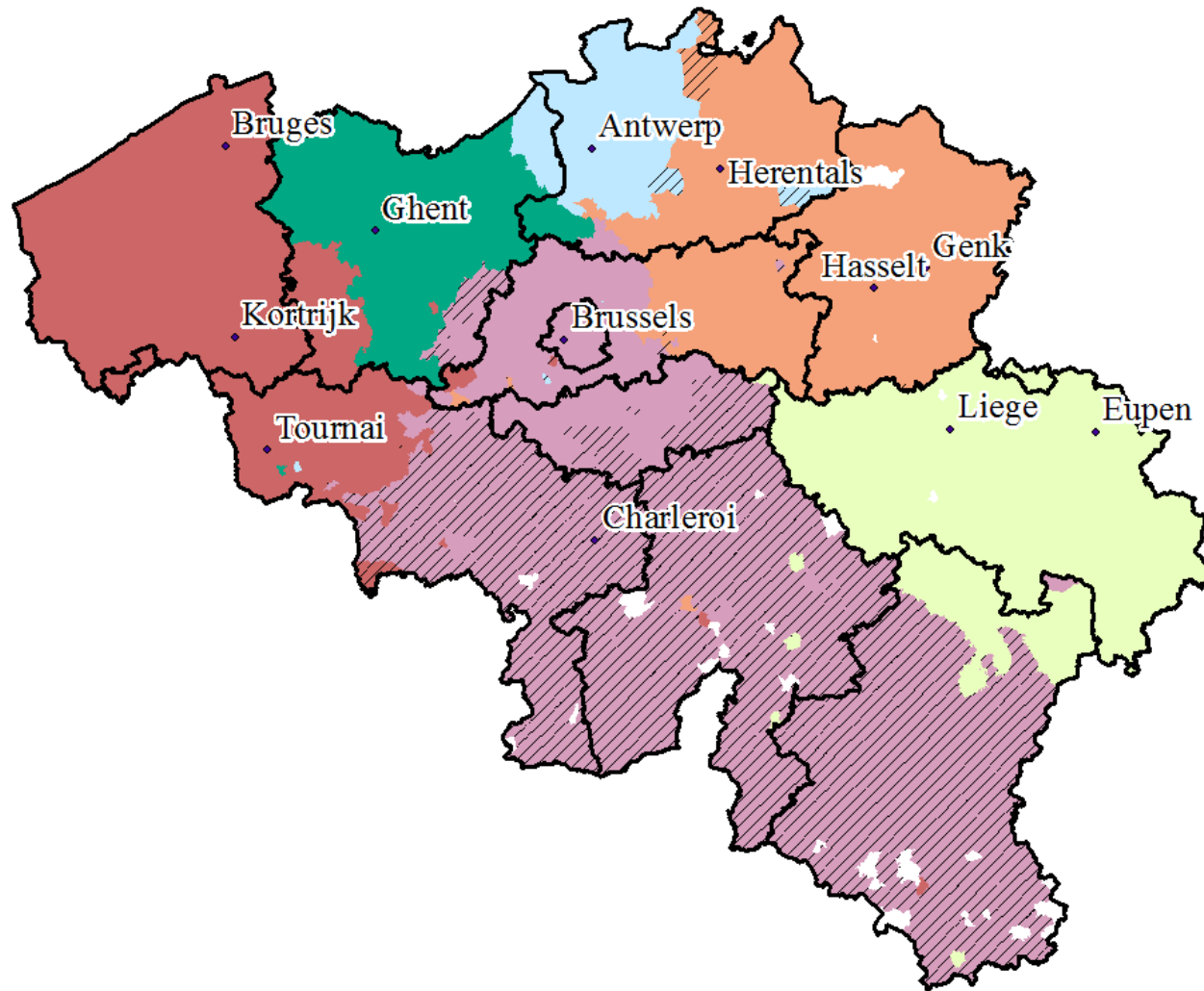
# Buyer-supplier data



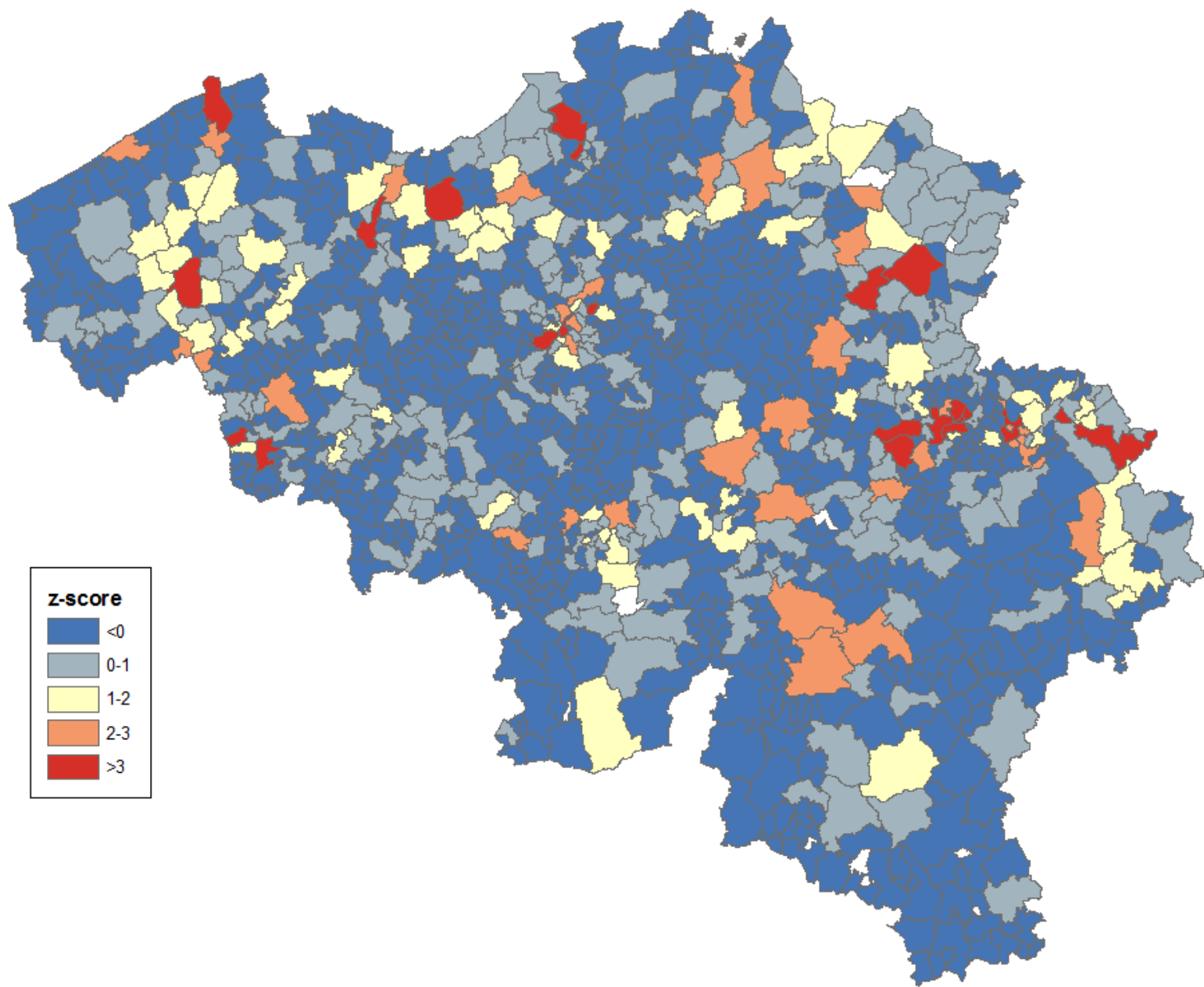
# Cluster results: all links

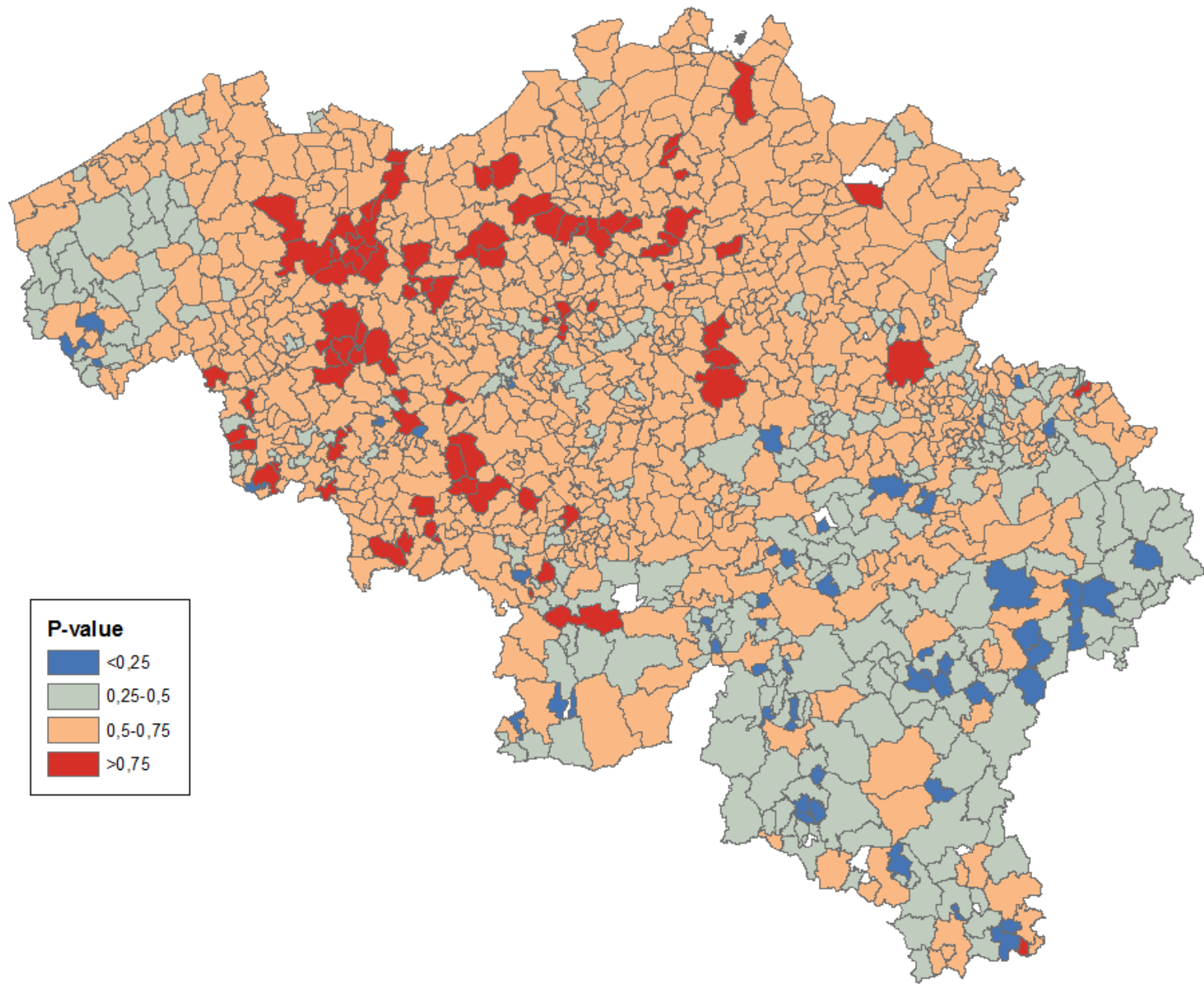


# Cluster results: pure logistics flows

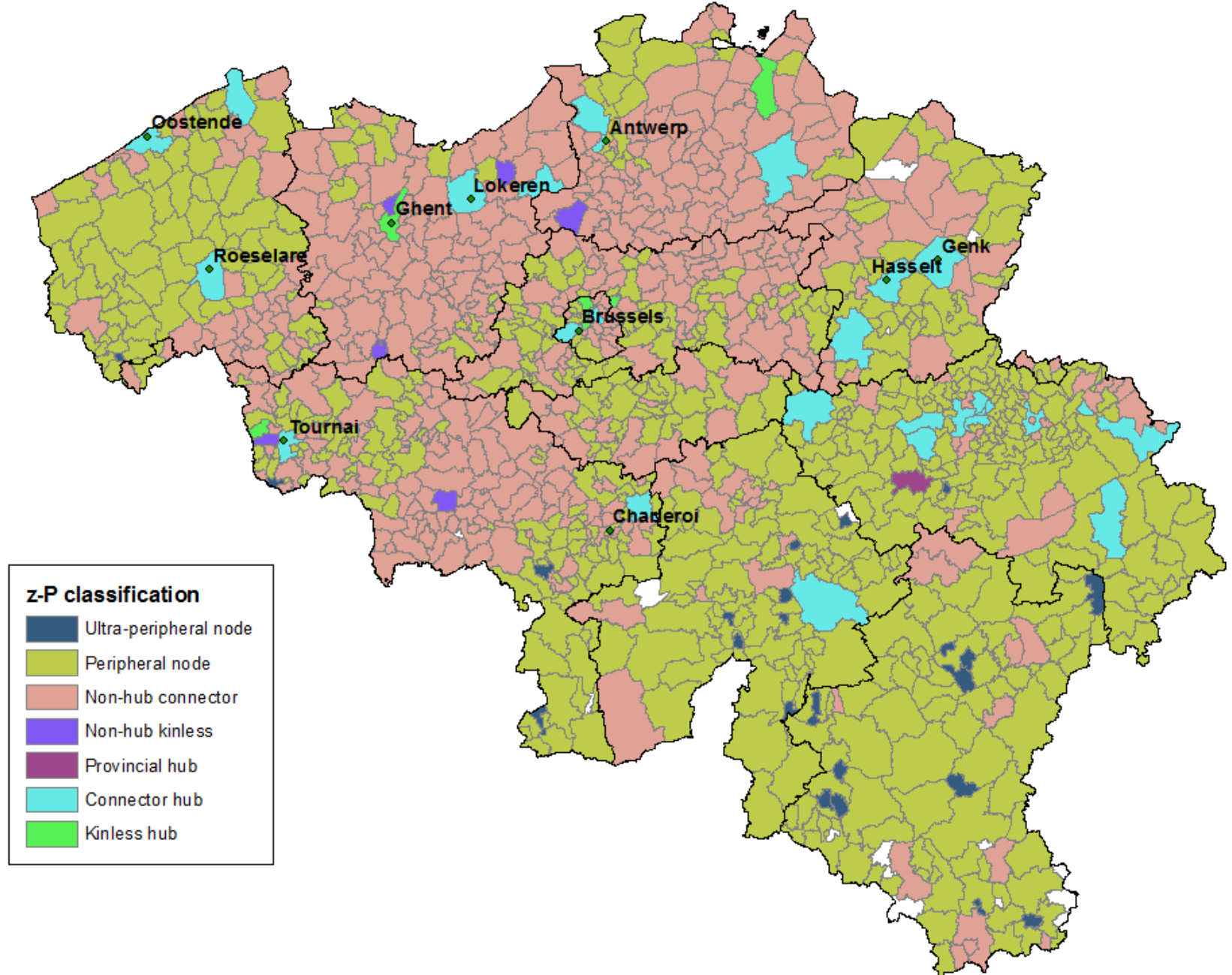






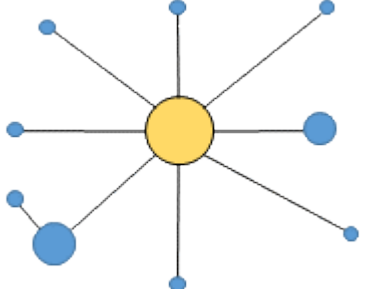
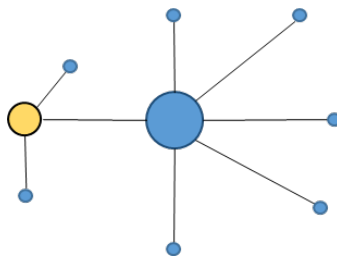
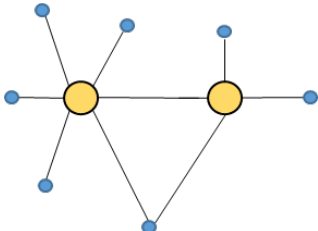






### z-P classification

- Ultra-peripheral node
- Peripheral node
- Non-hub connector
- Non-hub kinless
- Provincial hub
- Connector hub
- Kinless hub

<i>Indicator</i>	<i>Major hub</i>	<i>Spillover hub</i>	<i>Polycentric hubs</i>
<i>Employment concentration</i>	High-High	High-High	High-High/N.S.
<i>Network structure</i>	Hub and spoke Many internal links	Linked to hub(s)	Multi-point
<i>Within-module degree</i>	>2.5	<2.5	~2.5
<i>Network configuration</i>			
<i>Examples</i>	Antwerpen, Brussels, Ghent, Roeselare	Mechelen, Sint-Niklaas Kortrijk?	Hasselt-Genk Liège-Seraing Ostend-Bruges

# Conclusions

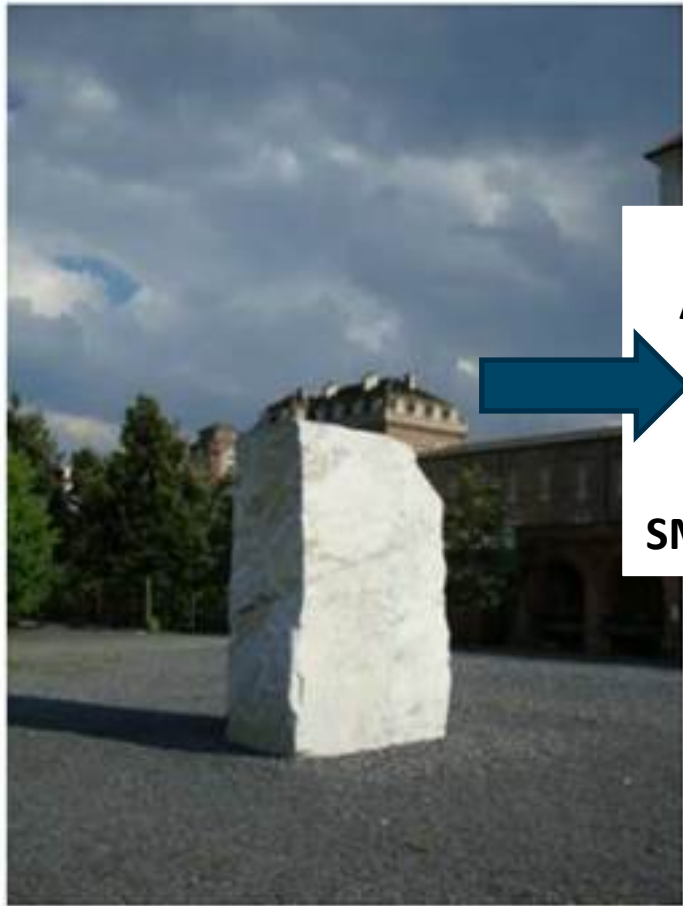
On the methodology:

community detection in big data is suitable

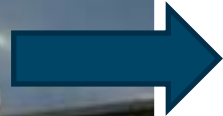
- for getting insight in cluster linkages
- and identifying logistics clusters for regional policy

For Belgium:

- logistics employment is concentrated
- geographical dimension in clustering of buyer-supplier linkages



**BIG DATA**



**MODEL:  
AGGLOMERATION ECONOMICS**



**POLICY:  
SMART SPECIALISATION STRATEGY**



**INFORMATION**



**TPR**

Departement of Transport and Regional Economics  
University of Antwerp



# **LOCATION OF LOGISTICS COMPANIES: A Stated Preference Study to disentangle the impact of Accessibility.**

**Ann Verhetsel, Roselinde Kessels, Nele Blomme, Jeroen Cant & Peter Goos**



**TPR**

Departement of Transport and Regional Economics  
University of Antwerp



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## Article outline

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## Highlights

## Abstract

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  2. On logistics companies, access...
  3. Setup of the stated choice exper...
  4. Results
  5. Conclusion
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## Journal of Transport Geography

Volume 42, January 2015, Pages 110–121



## Location of logistics companies: a stated preference study to disentangle the impact of accessibility

Ann Verhetsel<sup>a</sup>, Roselinde Kessels<sup>a</sup>, Peter Goos<sup>a,c</sup>, Toon Zijlstra<sup>a</sup>, Nele Blomme<sup>a</sup>, Jeroen Cant<sup>a</sup>

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doi:10.1016/j.jtrangeo.2014.12.002

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## Highlights

- We quantify the impact of accessibility on the location decision process of logistics companies.
- We use revealed preference data on location as input for a stated preference study.
- Land rent is the most important factor in the location choice of logistics companies in Flanders.
- The next most important factors are port and motorway access, and access to waterways.
- Logistics companies prefer locations in business parks.

## Abstract

Due to the globalization and the fragmentation of industrial production processes, the logistics sector, organizing the linkages between different production plants and the market, is growing fast. This results in an increasing demand for suitable new business locations. Previous research has indicated that accessibility is a key factor in the location decision making process. Though the literature on this subject is extensive, little research has been done to quantify the impact of the different dimensions of accessibility on the location decision process of logistics companies. This paper aims to fill this void in the literature by means of a revealed preference study (using a Geographic Information System (GIS) analysis) and a stated preference study (using a designed discrete choice experiment) in Flanders (Belgium). The results of the revealed preference study served as input to the design of the choice situations in the stated preference study. In the stated preference study, the respondents were confronted with a series of choice situations described by means of accessibility variables as well as land rent information. An analysis of the resulting data by means of discrete choice modeling revealed that land rent is the most important factor in the location choice of logistics companies in Flanders. Access to a port is the second most important factor, followed by access to a motorway, the location in a business park and an inland navigation terminal, which are all about equally important. Access to a rail terminal plays no significant role in the location choice of logistics companies in Flanders.

## Keywords

Logistics; Accessibility; Transport geography; Discrete choice modeling; Belgium

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DEPARTMENT OF TRANSPORT AND REGIONAL ECONOMICS

**Location of Logistics Companies:  
A Stated Preference Study to Disentangle the Impact of  
Accessibility**

Ann Verhetsel, Roselinde Kessels,  
Nele Blomme, Jeroen Cant & Peter Goos

**UNIVERSITY OF ANTWERP**  
**Faculty of Applied Economics**



Stadscampus  
Prinsstraat 13, B.226  
BE-2000 Antwerpen  
Tel. +32 (0)3 265 40 32  
Fax +32 (0)3 265 47 99  
[www.ua.ac.be/tew](http://www.ua.ac.be/tew)



**Suitable locations are however scarce in Flanders**

**PURPOSE:**

**UNCOVERING WHAT ATTRIBUTES OF LOGISTICS SITES ARE THE MOST IMPORTANT TO LOGISTICS COMPANIES**





## **Stated Preference Study:**

### **QUANTIFY THE TRADE-OFFS MADE IN LOCATION DECISION OF LOGISTICS COMPANIES**

Confront respondents with hypothetical location profiles

Analyze the importance of the different attributes



## STEP 1

**Accessibility is divided in 4 attributes: road access, rail access, inland shipping access and port access.**

**Additional variables: cost of land and whether the location is situated on an industrial site or not**

**Levels are chosen on the base of the revealed preference**



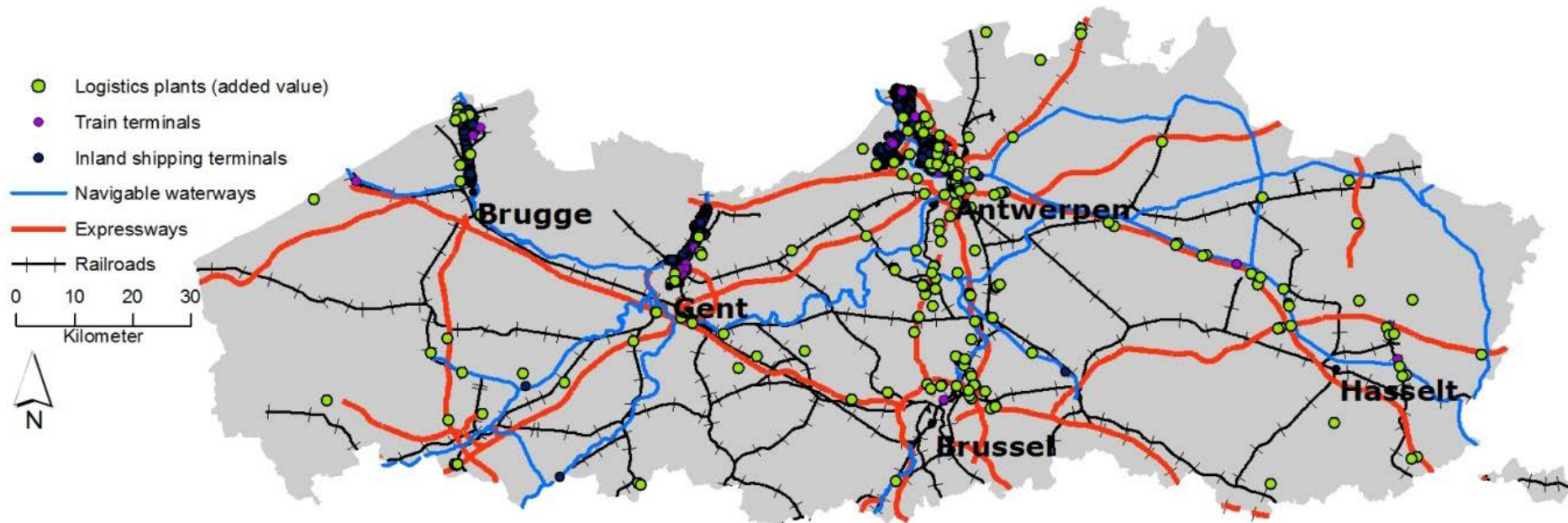
## REVEALED PREFERENCE – GIS EXERCISE

Actual location of logistics companies

235 logistics companies located in Flanders (Belgium) with the highest added value

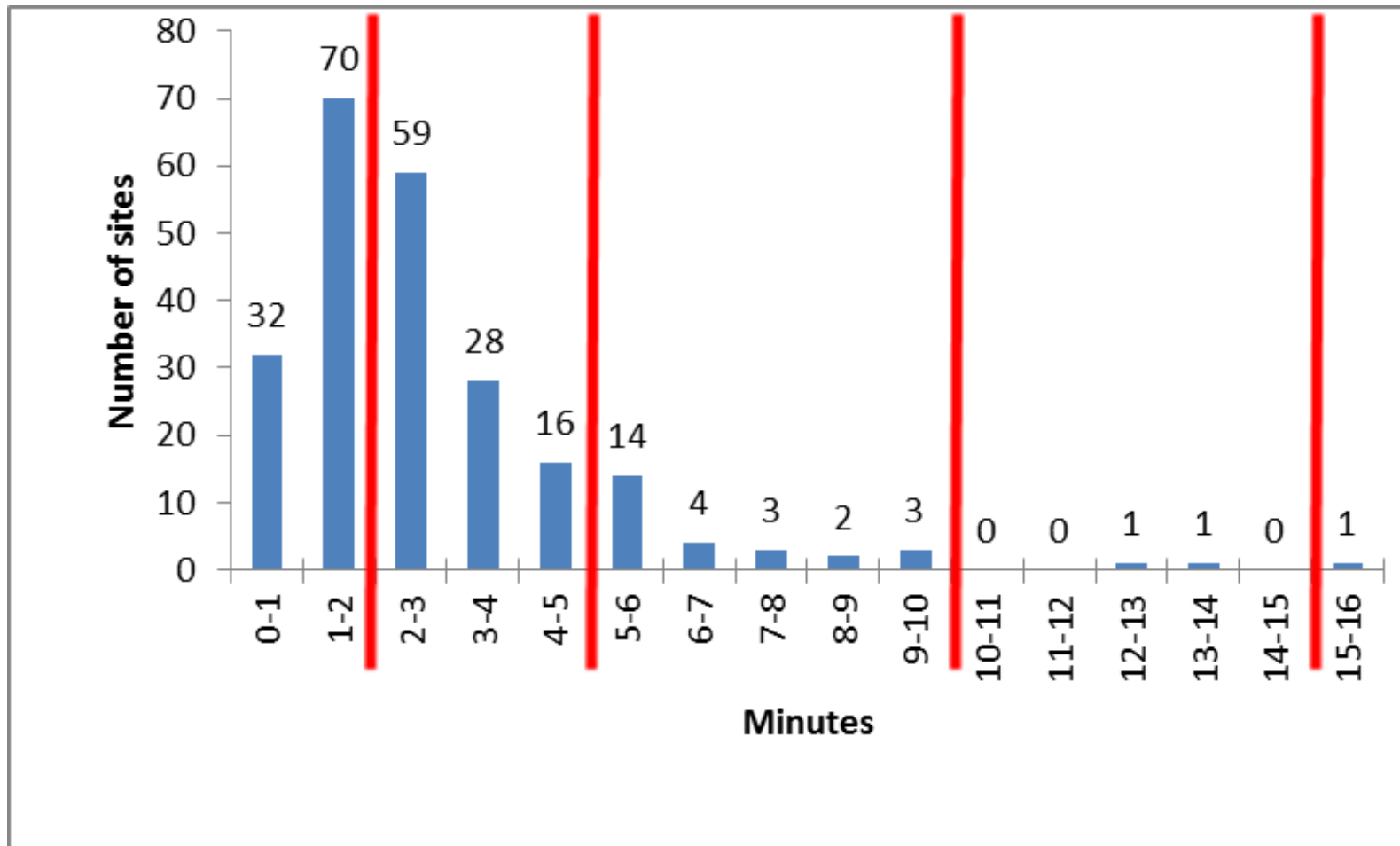


# Revealed preference



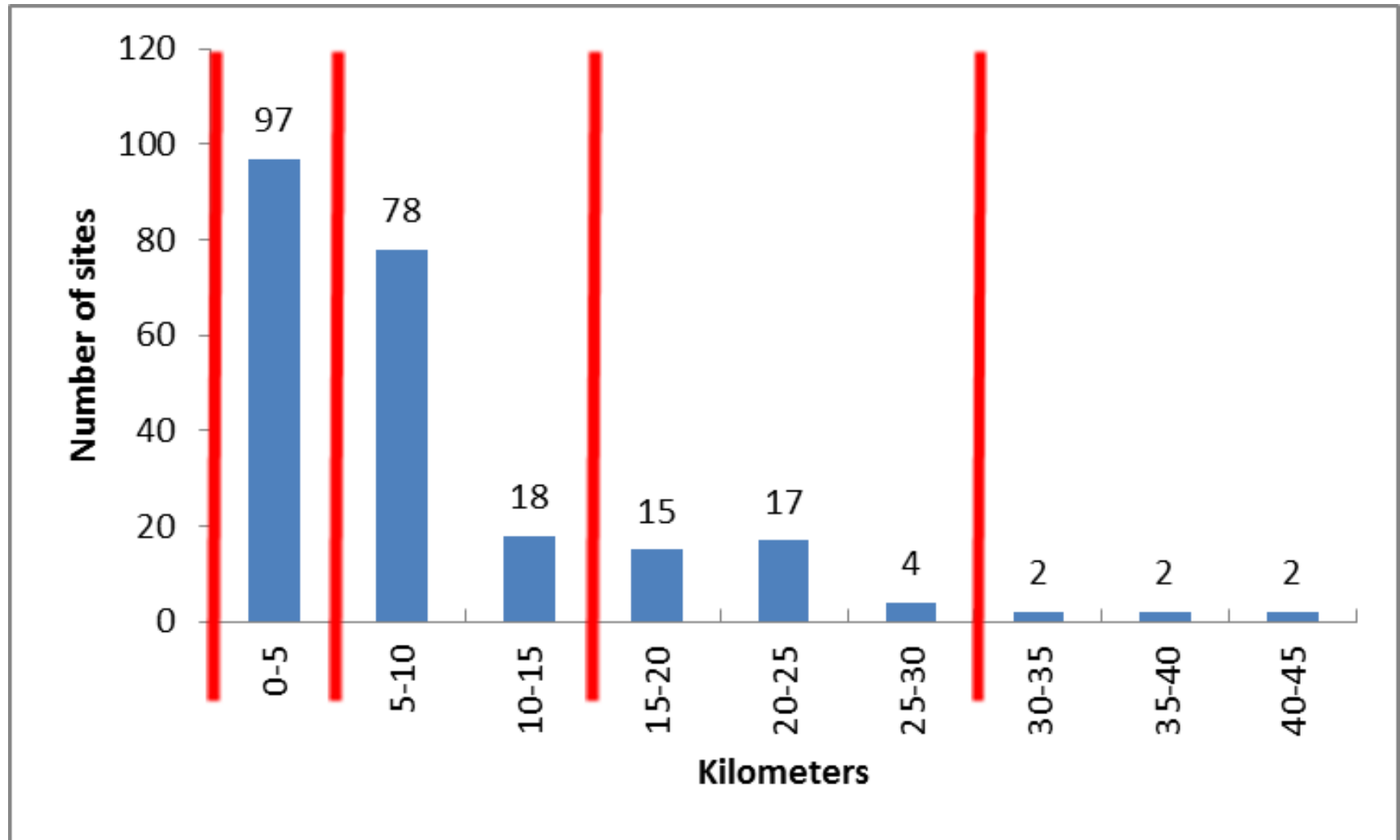


## Distance in minutes to access motorway of main logistics companies in Flanders



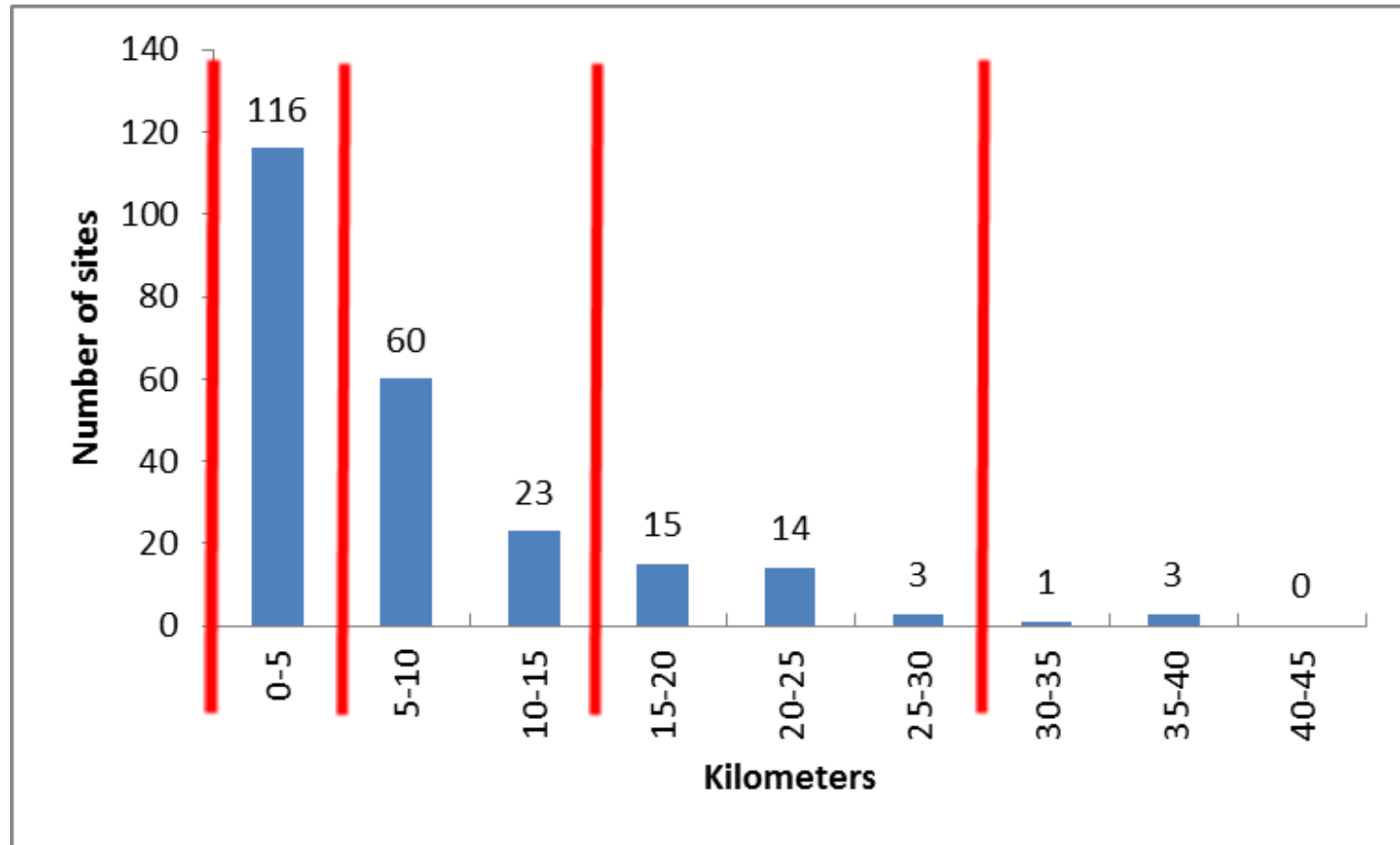


## Distance in kilometer to rail terminal of main logistics companies in Flanders



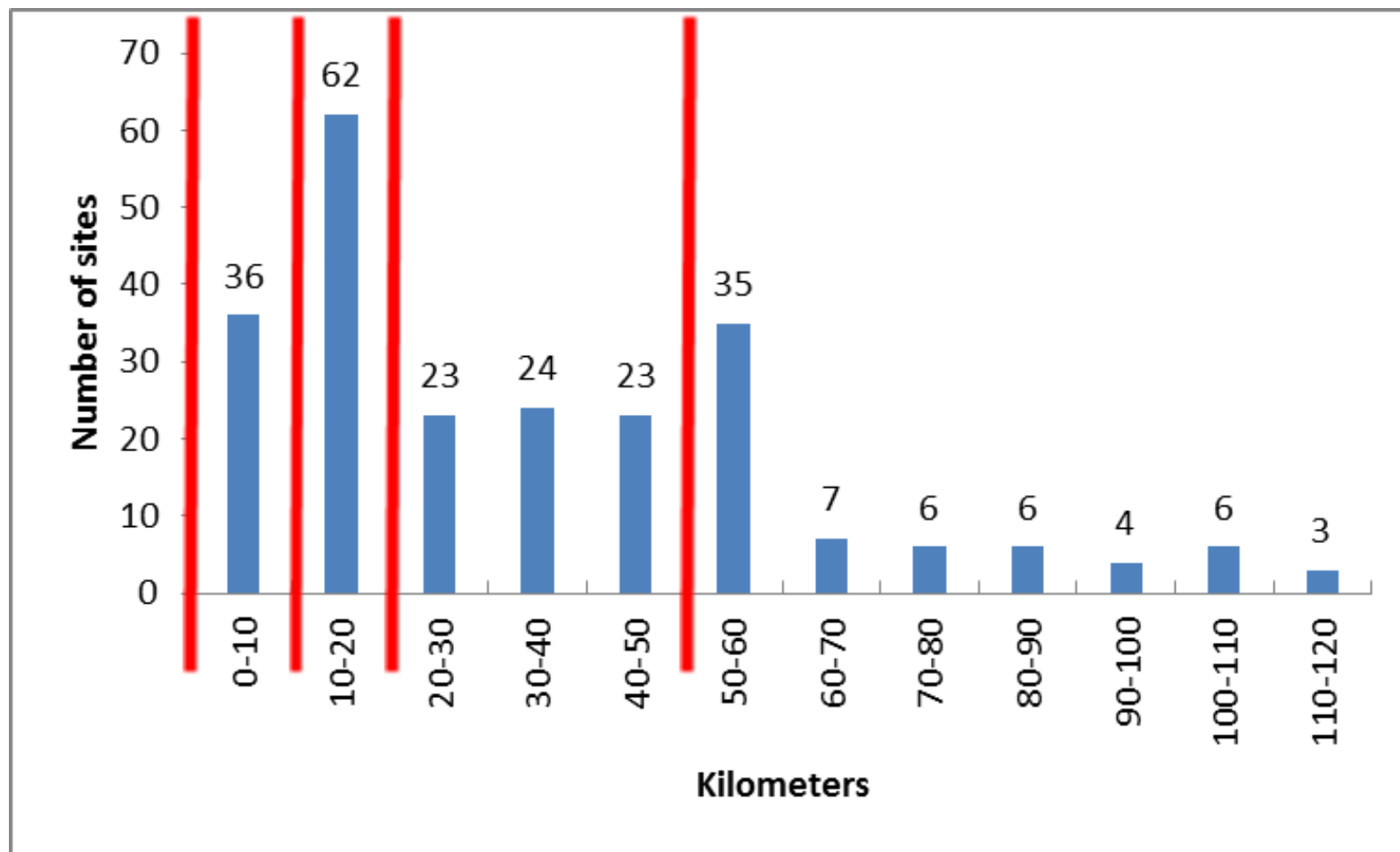


## Distance in kilometer to inland shipping terminal of main logistics companies in Flanders





## Distance in kilometer to center seaport of main logistics companies in Flanders





## Cost of location

The levels of the attribute cost of location are drawn up from publications of the main Flemish real estate companies, active in real estate for logistics companies

Rents at the logistics property market amounted in 2010 to an average of €45/sqm/year in Flanders

## Attributes + levels

<u>Attribute</u>	<u>Levels</u>
Motorway access	2 – 5 – 10 – 15 min
Inland shipping access	0 – 5 – 15 – 30 km
Port access	0 – 10 – 20 – 50 km
Rail access	0 – 5 – 15 – 30 km
Cost of location	10 – 35 – 50 – 65 – 90 €/m <sup>2</sup> /year
Industrial area	Yes – No



## STEP 2

### DESIGN OF STATED CHOICE EXPERIMENT

(Rose Bliemer Kessels Jones Goos)

determine the varying attributes in every choice situation using the  
Variance-balance partial profile design approach

Bayesian D-optimal or D-efficient stated choice designs



## Web survey using SawTooth

### 1st part: general questions

Name and address logistics plant

Contact details respondent

Main activities + type of transported goods

Offered transport modes

Surface of the plant + cost

Already moved + moving plans

Located on an industrial area



## Web survey using SawTooth (2)

### 2nd part: 20 choice sets with 2 location profiles

The respondents need to choose between the 2 location profiles which profile they prefer.

Each location profile is build up by 4 attributes, instead of all 6 attributes, to make it more manageable for the respondents.



## Example of choice set

<u>Location A</u>	<u>Location B</u>
2 min to motorway access	15 min to motorway access
15 km to rail access	30 km to rail access
10 km to port	Located in port with quay directly available
65 €/sqm/year as rent price	35 €/sqm/year as rent price



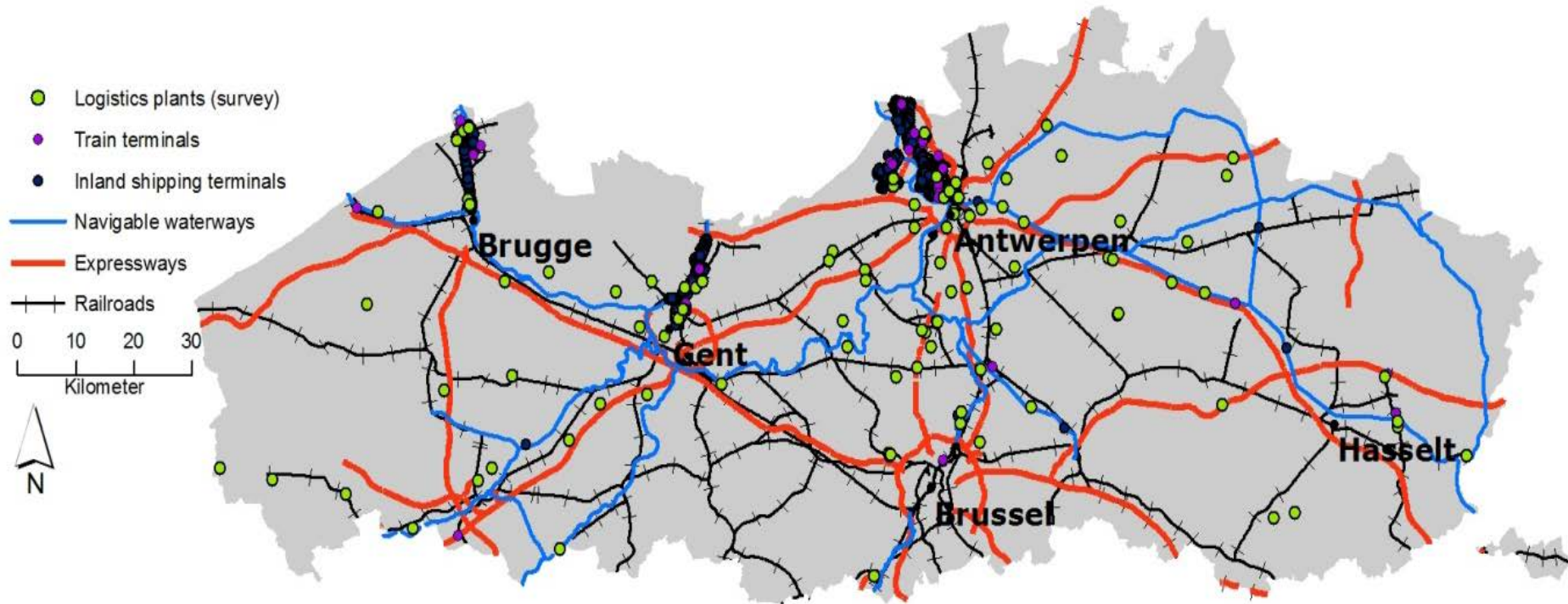
## Multinomial logit model (MNL)

The model employs random utility theory which describes the utility a respondent attaches to alternative  $j$  ( $j = 1, 2$ ) in choice situation  $s$  ( $s = 1, \dots, 20$ ) as the sum of a systematic and a stochastic component (Hensher et al., 2005):

$$U_{js} = \mathbf{x}'_{js} \boldsymbol{\beta} + \varepsilon_{js}.$$

In the systematic component  $\mathbf{x}'_{js} \boldsymbol{\beta}$ ,  $\mathbf{x}_{js}$  is a  $k \times 1$  vector containing the coded attribute levels of alternative  $j$  in choice situation  $s$ . In our analysis, we initially assumed that all six attributes are categorical, so that our initial model involved  $k = 17$  parameters and  $\mathbf{x}_{js}$  and  $\boldsymbol{\beta}$  are  $17 \times 1$  vectors. The vector  $\boldsymbol{\beta}$  is the vector of parameter values indicating the importance of the different attribute levels to the respondents. The stochastic component  $\varepsilon_{js}$  is the error term capturing the unobserved sources of utility. Under the assumption that the error terms are independently and identically Gumbel distributed, the MNL probability that a respondent chooses alternative  $j$  in choice situation  $s$  is

$$p_{js} = \frac{\exp(\mathbf{x}'_{js} \boldsymbol{\beta})}{\exp(\mathbf{x}'_{1s} \boldsymbol{\beta}) + \exp(\mathbf{x}'_{2s} \boldsymbol{\beta})}.$$





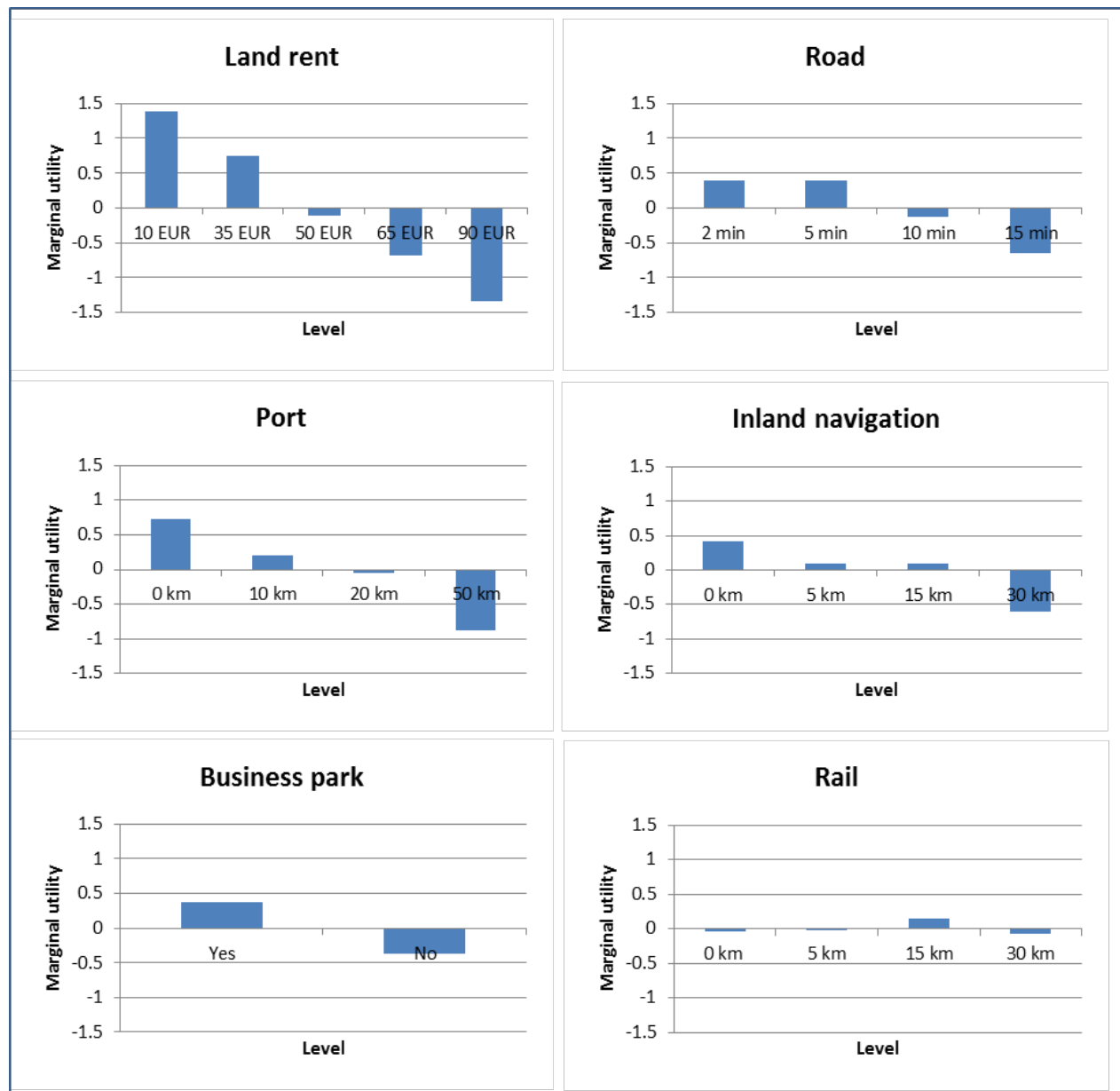
## the initial MNL model

Table 2: Marginal utility values of the attribute levels and significances of the attribute effects obtained from likelihood ratio (LR) tests for the initial MNL model.

Attribute with level	Marginal	L-R ChiSquare	DF	P-value
Land rent [10 EUR]	1.378	462.499	4	<0.0001*
Land rent [35 EUR]	0.739			
Land rent [50 EUR]	-0.105			
Land rent [65 EUR]	-0.682			
Land rent [90 EUR]	<i>-1.330**</i>			
Port [0 km]	0.721	136.491	3	<0.0001*
Port [10 km]	0.211			
Port [20 km]	-0.057			
Port [50 km]	<i>-0.875**</i>			
Business park [yes]	0.372	74.776	1	<0.0001*
Business park [no]	<i>-0.372**</i>			
Road [2 min]	0.389	76.910	3	<0.0001*
Road [5 min]	0.395			
Road [10 min]	-0.134			
Road [15 min]	<i>-0.650**</i>			
Inland navigation [0 km]	0.423	64.658	3	<0.0001*
Inland navigation [5 km]	0.088			
Inland navigation [15 km]	0.087			
Inland navigation [30 km]	<i>-0.598**</i>			
Rail [0 km]	-0.043	4.035	3	0.2578
Rail [5 km]	-0.025			
Rail [15 km]	0.141			
Rail [30 km]	<i>-0.073**</i>			

\* Significant at 5% level

\*\* Marginal utility values corresponding to the last level of each attribute are indicated in italic to stress that they are calculated as minus the sum of all other marginal utility values of that attribute.



## the final MNL model

Table 3: Marginal utility values of the attribute levels and significances of the attribute effects computed by likelihood ratio (LR) tests for the final MNL model.

Attribute with level	Marginal	L-R ChiSquare	DF	P-value
Land rent (linear coding)	-0.036	553.219	1	<0.0001*
Port [0 km]	0.733	172.880	3	<0.0001*
Port [10 km]	0.223			
Port [20 km]	-0.066			
Port [50 km]	<i>-0.890**</i>			
Road [2-5 min]	0.544	99.885	2	<0.0001*
Road [10 min]	-0.007			
Road [15 min]	<i>-0.537**</i>			
Business park [yes]	0.393	82.829	1	<0.0001*
Business park [no]	<i>-0.393**</i>			
Inland navigation [0 km]	0.471	79.417	2	<0.0001*
Inland navigation [5-15 km]	0.110			
Inland navigation [30 km]	<i>-0.581**</i>			

\* Significant at 5% level

\*\* Marginal utility values corresponding to the last level of each attribute are indicated in italic to stress that they are calculated as minus the sum of all other marginal utility values of that attribute.



# Willingness to pay for a change in site location

**Table 4:** Willingness to Pay (WTP) estimates for port accessibility.

To/from	Port [0 km]	Port [10 km]	Port [20 km]	Port [50 km]
Port [0 km]	/	-14.167	-22.194	-45.083
Port [10 km]	14.167	/	-8.028	-30.917
Port [20 km]	22.194	8.028	/	-22.889
Port [50 km]	45.083	30.917	22.889	/

**Table 5:** Willingness to Pay (WTP) estimates for motorway accessibility.

To/from	Road [2-5 min]	Road [10 min]	Road [15 min]
Road [2-5 min]	/	-15.306	-30.028
Road [10 min]	15.306	/	-14.722
Road [15 min]	30.028	14.722	/

**Table 6:** Willingness to Pay (WTP) estimates for inland navigation accessibility.

To/from	Inland navigation [0 km]	Inland navigation [5-15 km]	Inland navigation [30 km]
Inland navigation [0 km]	/	-10.028	-29.222
Inland navigation [5-15 km]	10.028	/	-19.194
Inland navigation [30 km]	29.222	19.194	/

**Table 7:** Willingness to Pay (WTP) estimates for business park.

To/from	Business park [yes]	Business park [no]
Business park [yes]	/	-21.833
Business park [no]	21.833	/



## CONCLUSION

**Landrent → most important location factor for logistics plants**

**Accessibility → very important location factor = seaport within 10km, motorway junction within 5min, inland navigation terminal within 15km, in a business park**

**Logistics companies are willing to pay a substantially larger annual land rent for attractive locations  
Highly accessible locations are preferable to developments on cheap locations with poor accessibility**

**Input for an exercise to find out which locations in Flanders are most suitable for new logistics sites**

# Suggestions/questions?



**TPR**

Department of Transport and Regional Economics  
University of Antwerp

[ann.verhetsel@uantwerpen.be](mailto:ann.verhetsel@uantwerpen.be)